## COUNTY OF SAN LUIS OBISPO BOARD OF SUPERVISORS AGENDA ITEM TRANSMITTAL

(1) DEPARTMENT Auditor-Controller	( )									
-	Submittal of a request to approve a rate adjustment of 21.5% for Mid State Solid Waste & Recycling, Inc and conceptual approval of three year franchise extension.									
(5) SUMMARY OF REQUEST The Auditor-Controller is recommending a rate increase for Mid State Solid Waste & Recycling who provide service to customers in the areas of Creston, Pozo, Garden Farms, Santa Margarita and unincorporated areas around the Templeton CSD and City of Atascadero.										
(6) RECOMMENDED ACTION That your Board approve the new rate schedule to be effective March 1, 2006 and February 1, 2007, as detailed in exhibit A. Also, that staff be directed to return with contract documents to extend the franchise term for three more years and to incorporate other amendments as may be mutually agreed upon.										
(7) FUNDING SOURCE(S) Rate payers	(8) CURRENT YEAR COST N/A	(9) ANNUAL COST N/A	(10) BUDGETED? ☐ YES ☑ N/A ☐ NO							
(11) OTHER AGENCY/ADVISORY GRO Public Works Solid Waste										
(12) WILL REQUEST REQUIRE ADDIT	IONAL STAFF? ⊠ No ☐ Yes, I n ☐ Contract ☐ Te	How Many? emporary Help								
(13) SUPERVISOR DISTRICT(S) (14) LOCATION MAP (15t, 2nd, 3rd, 4th, 5th, ALL  (14) LOCATION MAP  ☐ Attached ☑N/A										
(15) AGENDA PLACEMENT  ☐ Consent ☐ Hearing (Time Est) ☐ Resolutions (Orig + 4 copies) ☐ Contracts (Orig + 4 copies) ☐ Ordinances (Orig + 4 copies) ☐ N/A										
(17) NEED EXTRA EXECUTED COPIES  Number:	S? ed ⊠ N/A	(18) APPROPRIATION TRANSI ☐ Submitted ☐ 4/5th's Vot								

(19) ADMINISTRATIVE OFFICE REVIEW

of wilcox

(1,31,00) (2,31,00)

### County of San Luis Obispo

Office of the Auditor-Controller Room 300 County Government Center San Luis Obispo, California 93408 (805) 781-5040 FAX (805) 781-1220



# GERE W. SIBBACH, CPA Auditor-Controller BILL ESTRADA Assistant

TO:

HONORABLE BOARD OF SUPERVISORS

FROM:

GERE SIBBACH, AUDITOR-CONTROLLER

DATE:

JANUARY 24, 2006

SUBJECT:

RATE ADJUSTMENT - MID STATE SOLID WASTE & RECYCLING SERVICES, INC.

#### **Summary**

The Auditor-Controller is recommending rate increases for Mid State Solid Waste & Recycling, servicing customers in the areas of Creston, Pozo, Garden Farms, Santa Margarita and unincorporated areas around the Templeton CSD and City of Atascadero. The recommended increase is for 15% effective March 1, 2006 and then another 6.5% for a total of 21.5% to be effective February 1, 2007. The Auditor also recommends an additional three years on the franchise, and to direct staff to bring back appropriate contract amendments for approval by the Board.

#### Recommendations

That your Board approve the new rate schedules to be effective March 1, 2006 and February 1, 2007, as detailed in the Exhibit below for the following company:

<u>Exhibit</u>	Company Name	Type of Adjustment	Areas Served			
A	Mid State Solid Waste & Recycling	Rate Increase – See Exhibit A	Creston, Pozo, Garden Farms, Santa Margarita and unincorporated areas around Templeton CSD and the City of Atascadero. (MAP A)			

We further recommend that staff be instructed to bring back to your Board an amendment to the current franchise agreement to extend its effective period for three more years, and to incorporate improvements to performance standards and other terms as are mutually agreeable to the operator and to county solid waste staff. Board of Supervisors January 24, 2006 Page 2

#### Discussion

The County's practice for garbage company rate adjustments has been to make a periodic in depth study of all revenues and expenses (a base rate study), followed by semi-automatic adjustments of 50% of the CPI index in following years. Mid State has not had a base rate adjustment since the current operator took over the franchise in August of 2001, and the previous operator was due for a three-year base study at that time. Base rate adjustments are intended to provide an efficient operator with a reasonable rate of return as required under the franchise agreement with the County.

Mid State requested a base rate increase of 20.2% on August 8, 2005. Our review of the company's financial information has since confirmed that a substantial increase is needed to restore a reasonable rate of return. Receiving only 50% of the CPI since the last base year adjustment let the profit margin slowly decline. Even more significantly, Mid State has provided relatively expensive new green waste collection and curbside recycling pickup in many of their areas. These services were requested by the County in order to help meet the waste reduction goals mandated by AB939. Rate increases provided at the time these services were initiated were not sufficient to recover the entire cost of service. It is also the case that as people utilize more of the recycling services, they are able to make do with a smaller waste disposal bin, and thus reduce their monthly payments to the garbage collector.

Our intent is to restore an operating cost margin of approximately .92, or a rate of return of around 8%, as is comparable to the other County regulated solid waste franchises. Based on our analysis we believe an overall revenue increase of 19% is required. The operator suggested that the impact on his customers could be mitigated to some extent by phasing the increase to be 15% immediately, followed by 4% more about a year later. Since another year of CPI will have occurred by then, we are proposing that another 2.5% be added on for the second adjustment. The ultimate result would then be a total of 21.5% as of February 1, 2007.

Among the information that we reviewed was a time study covering a four-week period for all routes served by Mid State. Labor and trucking expenses are by far the largest proportion of costs for a garbage company. They found that it takes substantially more labor and truck time (as much as 74% more) to serve customers in their more rural areas than in the more urban areas such as Templeton. Even taking into account that green waste collection is not offered in the outlying areas, the time differential is substantial because of the larger distances between customers along the rural routes. Therefore we find that it is appropriate to levy rates that are higher for the County area rural customers than urban customers, and rates that will be higher for all County area customers than for those Mid State customers residing within the Templeton Community Services District.

Board of Supervisors January 24, 2006 Page 3

In order to better reflect the actual costs of services, the rate schedules we propose have increases for residential customers ranging from a low of 11.5% to a high of 30.7%. See the detailed breakdown on Exhibit B. The larger percentages are for rural routes and smaller for urban routes. The total additional revenue is projected to approximate 21.5%. Commercial customers will all experience increases of 15% plus another 6.5% for a total of 21.5%. The company has also committed to providing curbside recycling bins for all commercial customers, as they do for residential customers.

#### Franchise Extension

As mentioned above, Mid State has been offering significant levels of recycling and some green waste services in the more rural areas of the County for over two years. This has required additional capital investment for trucks and for bins provided to the customers. An extension will give the operator more time to amortize and recover these capital investments.

#### Other Agency Involvement/Impact

Auditor-Controller's staff has worked with the County's Public Works Solid Waste Coordinator. We have notified the County Environmental Health Director of these recommendations.

#### Financial Considerations

The County will receive a slight increase in franchise fee revenues; overall there will be no significant financial impact to the County budget.

#### Results

Rate adjustments enable garbage companies to maintain reasonable profit margins while continuing to provide vital solid waste collection services.

<u>Attachments</u>	<u>Schedule</u>
Exhibit A	Mid State Solid Waste & Recycling Proposed Rate Schedule
Exhibit B	Breakdown of individual residential rates by route
MAP A	Map of the Unincorporated Areas of Creston, Pozo, Garden Farms, Santa Margarita, areas outside Templeton CSD and the City of Atascadero



EFFECTIVE DATE: MARCH 1, 2000 and February 1, 2007 (Consecutivery)

URBAN & RURAL SANTA MARGARITA, CRESTON, RURAL TEMPLETON AREA, POZO, LA PANZA, PARK HILL, HUER HUERO, SIMMLER & ATASCADERO FRINGE AREA

WEEK RATE as of 03/01/06 02/01/07
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Monthly service rates for residential customers includes the rental fee for the cart. Residential customers must use containers provided by the garbage company.

URBAN RESIDENTIAL:	A BOOK STANDARD SAN	Monthly		
32 Gallon Carts	1 1	\$23.20	\$25.65	\$27.30
64 Gallon Carts	1	\$35.80	\$38.15	\$39.90
96 Gallon Carts	1	\$45.25	\$50.65	\$52.50

For urban residential customers in Santa Margarita, Garden Farms and the fringe area of Atascadero, the rate includes weekly collection of trash, greenwaste and recycling in containers provided by Mid State Solid Waste.

RURAL RESIDENTIAL: Creston, Rural Te	mpleton, Pozo, La P	anza, Park Hill	, Huer Huero,	Simmler, etc
32 Gallon Service (1 Can)	1 1	\$21.65	\$26.20	\$28.30
64 Gallon Service (2 Cans)	1	\$31.95	\$38.95	\$41.15
96 Gallon Service (3 Cans)	1	\$43.10	\$51.70	\$54.00

For rural residential customers in Creston, Rural Templeton, Pozo, La Panza, Park Hill, Huer Huero and Simmler, the rate includes weekly collection of trash and every other week collection of recycling in containers provided by Mid State Solid Waste.

RURAL COMMERCIAL: Creston, Rural Templeton,	Pozo, La F	<sup>P</sup> anza, Park H	ill, Huer Huero,	Simmler,etc
1 yd Dumpster	1	\$90.15	\$103.65	\$109.55
1 yd Dumpster	2	\$169.75	\$195.20	\$206.25
1 yd Dumpster	3	\$249.30	\$286.70	\$302.90
1 yd Dumpster	4	\$328.90	\$378.25	\$399.60
1 yd Dumpster	5	\$408.55	\$469.85	\$496.40
1 yd Dumpster	6	\$487.95	\$561.15	\$592.85
1.5 yd Dumpster	1	\$103.85	\$119.45	\$126.20
1.5 yd Dumpster	2	\$195.85	\$225.25	\$237.95
1.5 yd Dumpster	3	\$287.95	\$331.15	\$349.85
1.5 yd Dumpster	4	\$380.05	\$437.05	\$461.75
1.5 yd Dumpster	5	\$472.15	\$542.95	\$573.65
1.5 yd Dumpster	6	\$564.20	\$648.85	\$685.50
2 yd Dumpster	11	\$122.15	\$140.45	\$148.40
2 yd Dumpster	2	\$232.15	\$266.95	\$282.05
2 yd Dumpster	3	\$342.50	\$393.90	\$416.15
2 yd Dumpster	4	\$452.55	\$520.45	\$549.85
2 yd Dumpster	5	\$562.75	\$647.15	\$683.75
2 yd Dumpster	6	\$672.90	\$773.85	\$817.55



URBAN & RURAL SANTA MARGARITA, CRESTON, RURAL TEMPLETON AREA, POZO, LA PANZA, PARK HILL, HUER HUERO, SIMMLER & ATASCADERO FRINGE AREA

SERVICE DESCRIPTION	PICKUPS PER WEEK	CURRENT RATE	PROPOSED MONTHLY RATE as of 03/01/06	PROPOSED MONTHLY RATE as of 02/01/07	
RURAL COMMERCIAL (Con't):		Monthly			
3 yd Dumpster	1	\$144.65	\$166.35	\$175.75	
3 yd Dumpster	2	\$276.80	\$318.30	\$336.30	
3 yd Dumpster	3	\$408.80	\$470.10	\$496.70	
3 yd Dumpster	4	\$540.90	\$622.05	\$657.20	
3 yd Dumpster	5	\$672.95	\$773.90	\$817.65	
3 yd Dumpster	6	\$805.00	\$925.75	\$978.10	
4 yd Dumpster	1 1	\$188.90	\$217.25	\$229.50	
4 yd Dumpster	2	\$364.45	\$419.10	\$442.80	
4 yd Dumpster	3	\$540.00	\$621.00	\$656.10	
4 yd Dumpster	4	\$715.60	\$822.95	\$869.45	
4 yd Dumpster	5	\$891.10	\$1,024.75	\$1,082.70	
4 yd Dumpster	6	\$1,066.60	\$1,226.60	\$1,295.90	
6 yd Dumpster	1	\$242.45	\$278.80	\$294.60	
6 yd Dumpster	2	\$469.00	\$539.35	\$569.85	
6 yd Dumpster	3	\$695.60	\$799.95	\$845.15	
6 yd Dumpster	4	\$780.40	\$897.45	\$948.20	
6 yd Dumpster	5	\$1,135.95		\$1,380.20 \$1,671.00	
6 yd Dumpster	6	\$1,375.30	\$1,581.60		
For urban commercial customers in Santa Marate includes weekly collection of recycling in	containers provided	d by Mid State	Solid Waste.		
32 Gallon Waste Cart	1	\$17.50	\$20.15	\$21.25	
64 Gallon Waste Cart		\$30.10	\$34.60	\$36.55	
96 Gallon Waste Cart	11	\$40.15	\$46.15	\$48.80	
1 yd Dumpster	1	\$74.75	\$85.95	\$90.80	
1 yd Dumpster	2	\$138.40	\$159.15	\$168.15	
1 yd Dumpster	3	\$202.15	\$232.45	\$245.60	
1 yd Dumpster	4	\$265.80	\$305.65	\$322.95	
1 yd Dumpster	5 6	\$329.65 \$393.15	\$379.10 \$452.10	\$400.50 \$477.70	
1 yd Dumpster	0				
1.5 yd Dumpster	1	\$87.00	\$100.05	\$105.70	
1.5 yd Dumpster	2	\$161.55	\$185.80	\$196.30	
1.5 yd Dumpster	3	\$236.20	\$271.65	\$287.00	
1.5 yd Dumpster	4	\$310.85	\$357.50	\$377.70	
1.5 yd Dumpster	5	\$385.55	\$443.40	\$468.45	
1.5 yd Dumpster	6	\$460.15	\$529.15	\$559.10	
2 yd Dumpster	1	\$98.75	\$113.55	\$120.00	
2 yd Dumpster	2	\$185.15		\$224.95	
2 yd Dumpster	3	\$271.25		\$329.55	
2 yd Dumpster	4	\$357.55	\$411.20	\$434.40	
2 yd Dumpster	5	\$443.85		\$539.30	
2 yd Dumpster	6	\$530.15	\$609.65	\$644.15	

URBAN & RURAL SANTA MARGARITA, CRESTON, RURAL TEMPLETON AREA, POZO, LA PANZA, PARK HILL, HUER HUERO, SIMMLER & ATASCADERO FRINGE AREA

SERVICE DESCRIPTION	PICKUPS PER WEEK	CURRENT RATE	PROPOSED MONTHLY RATE as of 03/01/06	PROPOSED MONTHLY RATE as of 02/01/07	
URBAN COMMERCIAL (Con't):		Monthly			
3 yd Dumpster	1	\$122.50	\$140.90	\$148.85	
3 yd Dumpster	2	\$230.85	\$265.50	\$280.50	
3 yd Dumpster	3	\$339.00	\$389.85	\$411.90	
3 yd Dumpster	4	\$450.50	\$518.10	\$547.35	
3 yd Dumpster	5 \$559.90 \$		\$643.90	\$680.30	
3 yd Dumpster	6	6 \$663.80		\$806.50	
4 yd Dumpster	1 1	\$146.55	\$168.55	\$178.05	
4 yd Dumpster	2	\$280.55	\$322.65	\$340.85	
4 yd Dumpster	3	\$411.00	\$472.65	\$499.35	
4 yd Dumpster	4	\$544.20	\$625.85	\$661.20	
4 yd Dumpster	5	\$675.65	\$777.00	\$820.90	
4 yd Dumpster	6	\$807.85	\$929.05	\$981.55	
6 yd Dumpster	1 1	\$187.30	\$215.40	\$227.55	
6 yd Dumpster	2	\$358.00	\$411.70	\$434.95	
6 yd Dumpster	3	\$486.15	\$559.05	\$590.65	
6 yd Dumpster	4	\$699.65	\$804.60	\$850.05	
6 yd Dumpster	5	\$870.35	\$1,000.90	\$1,057.50	
6 yd Dumpster	6	\$1,041.20	\$1,197.40	\$1,265.05	

As of March 1, 2006, all commercial customers rates in Creston, Rural Templeton, Pozo, La Panza, Park Hill, Huer Huero and Simmler, include weekly collection of trash and every other week collection of recycling in containers provided by Mid State Solid Waste

SPECIAL PURPOSE FEES - ALL AREAS, ALL CU		less Otherwise	e Indicated):	
Temporary Bin Service: ( One time use - less than c	ne month)			
2 Yard Bin	Per Occurrence	\$52.80	\$60.70	\$64.15
3 Yard Bin	Per Occurrence	\$63.30	\$72.80	\$76.90
On Call Service (For areas outside the Urban Reser	rve Line)			
2 Yard Bin (Monthly Rental Fee)	Monthly	\$16.35	\$18.80	\$19.85
3 Yard Bin (Monthly Rental Fee)	Monthly	\$22.15	\$25.45	\$26.90
Plus fee for emptying each time:				
2 Yards	Per Occurrence	\$52.80	\$60.70	\$64.15
3 Yards	Per Occurrence	\$63.30	\$72.80	\$76.90
Commercial Container - Pull Out	Per Occurrence	\$2.85	\$3.30	\$3.45
Removal Fee - Container or Cart	Per Occurrence	\$28.05	\$32.25	\$34.10
Redelivery Fee - Container or Cart	Per Occurrence	\$28.05	\$32.25	\$34.10
Go Back Commercial (established customers)	Per Occurrence	\$6.15	\$7.05	\$7.45
Go Back Residential (established customers)	Per Occurrence	\$3.90	\$4.50	\$4.75
Lock-Bar Set-Up	Per Occurrence	\$28.05	\$32.25	\$34.10
Lock-Bar Set-Up Plus Key & Lock	Per Occurrence	\$33.60	\$38.65	\$40.80
Unreturned Carts - 32 Gallons	Per Occurrence	\$44.80	\$51.50	\$54.45
Unreturned Carts - 60 Gallons	Per Occurrence	\$61.65	\$70.90	\$74.90
Unreturned Carts - 90 Gallons	Per Occurrence	\$67.15	\$77.20	\$81.60



URBAN & RURAL SANTA MARGARITA, CRESTON, RURAL TEMPLETON AREA, POZO, LA PANZA, PARK HILL, HUER HUERO, SIMMLER & ATASCADERO FRINGE AREA

SERVICE DESCRIPTION	PICKUPS PER WEEK	CURRENT RATE	PROPOSED MONTHLY RATE as of 03/01/06	PROPOSED MONTHLY RATE as of 02/01/07	
SPECIAL PURPOSE FEES - ALL AREAS, A	LL CUSTOMERS (	Con't):			
Walk-In Fee	Per Occurrence	\$2.25	\$2.60	\$2.75	
Unlocking Fee	Per Occurrence	\$1.50	\$1.75	\$1.80	
Drive -In Fee, per 100 Feet 1	1	\$3.40	\$3.90	\$4.15	
Drive -In Fee, per 200 Feet 1	1 1	\$6.75	\$7.75	\$8.20	
Drive -In Fee, per 300 Feet 1	1	\$9.75	\$11.20	\$11.85	
Labor - Per Hour	Per Occurrence	\$64.15	\$73.75	\$77.95	
Card Board Service - Commercial Only					
(2 yard container - 1 time per week)	1 1	\$26.75	\$30.75	\$32.50	
Return Check Charge	Per Occurrence	\$11.85	\$13.65	\$14.40	
Exchange Fee - Containers	Per Occurrence	\$48.15	\$55.35	\$58.50	
Car Tire	Per Item	\$5.35	\$6.15	\$6.50	
Car Tire, With Rim	Per Item	\$7.50	\$8.65	\$9.10	
Extra Yard of Material Pick-up	Per Item	\$9.65	\$11.10	\$11.70	
Extra Can Pick-up	Per Item	\$3.70	\$4.25	\$4.50	
Mattress-Twin	Per Item	\$18.20	\$20.95	\$22.10	
Mattress-Full	Per Item	\$21.40	\$24.60	\$26.00	
Mattress-King or Queen	Per Item	\$23.50	\$27.05	\$28.55	

1 "Drive-In Fee" refers to the charge imposed when a waste collection truck is required to drive off the roadway and onto a customer's property to collect waste. Drive-In also describes waste collection at the curbside of rural or remote areas.

This rate increase is approximately:

21.50%

**Effective Dates:** 

03/01/06 and 02/01/07

## Rounded to the nearest nickel

F:\Rate Studies\Garbage Companies\0506 Mid-State base yean{Rates\_MSSW05\_06.xls}Final Proposed\_3-1-06 & 2-1copy



Exhibit B Mid State Garbage Residential Rate Revenues

	Current			Yr 1 Pro	Yr 1 Proposal			Yr 2 Proposal			
					Incr	New			Incr	New	
	# Cust	Rate	Revenue	Tier^	Factor	Rate	Revenue	Tier^	Factor	Rate	Revenue Tier^
Urban											
32 Gal	487	23.20	11,298		10.5%	25.65	12,492		17.7%	27.30	13,295
60 Gal	303	35.80	10,847	12.60	6.6%	38.15	11,559	12.50	11.5%	39.90	12,090 12.60
90 gal	121	45.25	5, <del>4</del> 75	9.45	11.9%	50.65	6,129	12.50	16.0%	52.50	6,353 12.60
Urban Total	911		27,621				30,180				31,737
Rural											
32 Gal	423	21.65	9,158		21.0%	26.20	11,083		30.7%	28.30	11,971
60 Gal	293	31.95	9,361	10.30	21.9%	38.95	11,412	12.75	28.8%	41.15	12,057 12.85
90 gal	182	43.10	7,844	11.15	20.0%	51.70	9,409	12.75	25.3%	54.00	9,828 12.85
Rural Total	898		26,364				31,904				33,856
Grand Total	1809		53,985				62,084				65,593

Revenue Requirements, Yr1, Yr2
Grand Total x gross rate increase

Year 1 53,985 115.0% 62,082 Year 2 53,985 121.5% 65,591



MAP A – Mid State Solid Waste & Recycling



